

DENTSPLY International, Inc.

Fourth Quarter and Fiscal 2013 Earnings Call

February 18, 2013

Forward Looking Statements

This presentation contains forward-looking information (within the meaning of the Private Securities Litigation Reform Act of 1995) regarding future events or the future financial performance of the Company that involve substantial risks and uncertainties. Actual events or results may differ materially from those in the projections or other forwardlooking information set forth herein as a result of certain risk factors. These risk factors include, without limitation; the continued strength of dental and medical markets, the timing, success and market reception for our new and existing products, uncertainty with respect to governmental actions with respect to dental and medical products, outcome of litigation and/or governmental enforcement actions, volatility in the capital markets or changes in our credit ratings, continued support of our products by influential dental and medical professionals, our ability to successfully integrate acquisitions, risks associated with foreign currency exchange rates, risks associated with our competitors' introduction of generic or private label products, our ability to accurately predict dealer and customer inventory levels, our ability to successfully realize the benefits of any cost reduction or restructuring efforts, our ability to obtain a supply of certain finished goods and raw materials from third parties and changes in the general economic environment that could affect the business. Changes in such assumptions or factors could produce significantly different results.

For additional information regarding the factors that may cause actual results to differ materially from these forward-looking statements, please refer to the Company's most recent Form 10-K and its subsequent periodic reports on Forms 10-Q filed with the Securities and Exchange Commission.

Non-GAAP Financial Measures

In addition to the results reported in accordance with US GAAP, the Company provides adjusted net income attributable to DENTSPLY International and adjusted earnings per diluted common share. The Company discloses adjusted net income attributable to DENTSPLY International to allow investors to evaluate the performance of the Company's operations exclusive of certain items that impact the comparability of results from period to period and certain large non-cash charges related to purchased intangible assets. The Company believes that this information is helpful in understanding underlying operating trends and cash flow generation. The adjusted net income attributable to DENTSPLY International consists of net income attributable to DENTSPLY International adjusted to exclude the impact of the following:

- (1) Acquisition related costs. These adjustments include costs related to integrating recently acquired businesses and specific costs related to the consummation of the acquisition process. These costs are irregular in timing and as such may not be indicative of past and future performance of the Company and are therefore excluded to allow investors to better understand underlying operating trends.
- (2) Restructuring and other costs. These adjustments include both costs and income that are irregular in timing, amount and impact to the Company's financial performance. As such, these items may not be indicative of past and future performance of the Company and are therefore excluded for the purpose of understanding underlying operating trends.
- (3) Amortization of purchased intangible assets. This adjustment excludes the periodic amortization expense related to purchased intangible assets. Following a significant acquisition in 2011, the Company began recording large non-cash charges related to the values attributed to purchased intangible assets. These charges have been excluded from adjusted net income attributed to DENTSPLY International to allow investors to evaluate and understand operating trends excluding these large non-cash charges.
- (4) Income related to credit risk and fair value adjustments. These adjustments include both the cost and income impacts of adjustments in certain assets and liabilities that are recorded through net income which are due solely to the changes in fair value and credit risk. These items can be variable and driven more by market conditions than the Company's operating performance. As such, these items may not be indicative of past and future performance of the Company and therefore are excluded for comparability purposes.
- (5) Certain fair value adjustments related to an unconsolidated affiliated company. This adjustment represents the fair value adjustment of the unconsolidated affiliated company's convertible debt instrument held by the Company. The affiliate is accounted for under the equity method of accounting. The fair value adjustment is driven by open market pricing of the affiliate's equity instruments, which has a high degree of variability and may not be indicative of the operating performance of the affiliate or the Company.
- (6) Income tax related adjustments. These adjustments include both income tax expenses and income tax benefits that are representative of income tax adjustments mostly related to prior periods, as well as the final settlement of income tax audits. These adjustments are irregular in timing and amount and may significantly impact the Company's operating performance. As such, these items may not be indicative of past and future performance of the Company and therefore are excluded for comparability purposes.

Adjusted earnings per diluted common share is calculated by dividing adjusted net income attributable to DENTSPLY International by diluted weighted-average common shares outstanding. Adjusted net income attributable to DENTSPLY International and adjusted earnings per diluted common share are considered measures not calculated in accordance with US GAAP, and therefore are non-US GAAP measures. These non-US GAAP measures may differ from other companies. Income tax related adjustments may include the impact to adjust the interim effective income tax rate to the expected annual effective tax rate. The non-US GAAP financial information should not be considered in isolation from, or as a substitute for, measures of financial performance prepared in accordance with US GAAP.

Fiscal 2013 Performance Summary

- Sales, ex PM, grew +2.1%
 - Internal growth of +1.9%
- Adjusted operating margin expanded 10 bps to 17.6%
- EPS on an adjusted basis grew +6% to \$2.35

Q4 2013 Performance Summary

- Sales, ex PM, grew +1.5%
 - Internal growth of +0.8%
- Adjusted operating margin expanded 10 bps to 17.2%

EPS on an adjusted basis grew +9% to \$0.61

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Q4 and Fiscal 2013 Internal Growth, Ex. PM

Consolidated internal growth: Q4 2013:+0.8%

FY 2013: +1.9%

United States

Q4 2013: 30% of total

Internal growth: +2.5%

FY 2013: 34% of total

Internal Growth: +3.8%

Europe

Q4 2013: 47% of total

Internal growth: -1.1%

FY 2013: 45% of total

Internal growth: +0.2%

Rest of World

Q4 2013: 23% of total

Internal growth: +2.5%

FY 2013: 21% of total

Internal growth: +2.7%

Cash Flow and Balance Sheet Highlights

- Fiscal 2013 cash flow from operating activities grew 13% to \$418 million
 - Depreciation of \$82 million and amortization of \$51 million
 - Capital expenditures of \$100 million
- Total debt of \$1.48 billion; net debt of \$1.40 billion
 - Net debt*: 35% of total capitalization
 - Leverage**: 2.5x
 - Inventory days up 8 to 114, compared to 106 at year end 2012
 - DSO's of 56, up 3 from 53 days at year end 2012
 - * Net debt: long term debt and notes payable minus cash and equivalents. Total capitalization: net debt + equity
 - ** Leverage ratio: net debt to adjusted TTM EBITDA; TTM EBITDA calculated using adjusted operating income and adding depreciation

2014 Earnings Guidance

2014 adjusted earnings in the range of \$2.45 to \$2.55 per diluted share

Appendix

Non-GAAP Reconciliation: Q4 2013

DENTSPLY INTERNATIONAL INC.
CONSOLIDATED STATEMENTS OF INCOME

GAAP
THREE MONTHS ENDED

NON-GAAP
THREE MONTHS ENDED

| NET SALES NET SALES-without precious metals |
|--|
| GROSS PROFIT % OF NET SALES-without precious metals |
| SG&A EXPENSES % OF NET SALES-without precious metals |
| RESTRUCTURING AND OTHER COSTS |
| INCOME FROM OPERATIONS % OF NET SALES-without precious metals |
| NET INTEREST AND OTHER EXPENSE |
| PRE-TAX INCOME |
| INCOME TAXES |
| EQUITY EARNINGS (LOSS) OF UNCONSOLIDATED AFFILIATES |
| LESS: NET INCOME/(LOSS) ATTRIBUTABLE TO THE NON-CONTROLLING INTERESTS |
| NET INCOME ATTRIBUTABLE TO DENTSPLY INTERNATIONAL % OF NET SALES-without precious metals |
| EARNINGS PER SHARE - DILUTED |

| December 31, 2013 | | Acquisition Related Activities | | Restructuring, Credit Risks & Other Costs | | Income Tax Related Adjustments | | Amortization on purchased intangible assets | | Total Non-GAAP Adjustments | | December 31, 2013 | |
|----------------------|--------------------|--------------------------------------|---------|---|---------|--------------------------------------|---------|---|---------|-------------------------------|----------|----------------------|--------------------|
| \$ | 753,658 713,699 | \$ | - | \$ | : | \$ | - : | \$ | - | \$ | - | \$ | 753,658 713,699 |
| | 397,839 55.7% | | 2,213 | | - | | - | | 2,880 | | 5,093 | | 402,932 56.5% |
| | 292,127 40.9% | (| (2,123) | | (1,005) | | - | | (8,689) | | (11,817) | | 280,310 39.3% |
| | 8,291 | | - | | (8,291) | | - | | - | | (8,291) | | - |
| | 97,421 13.7% | | 4,336 | | 9,296 | | - | | 11,569 | | 25,201 | | 122,622 17.2% |
| | 9,494 | | - | | 1,150 | | - | | - | | 1,150 | | 10,644 |
| | 87,927 | | 4,336 | | 8,146 | | = | | 11,569 | | 24,051 | | 111,978 |
| | 12,552 | | 1,288 | | 3,250 | | 2,665 | | 3,488 | | 10,691 | | 23,243 |
| | 656 | | - | | 145 | | - | | - | | 145 | | 801 |
| | 1,603 | | - | | - | | - | | - | | - | | 1,603 |
| \$ | 74,428 | \$ | 3,048 | \$ | 5,041 | \$ | (2,665) | \$ | 8,081 | \$ | 13,505 | \$ | 87,933 |
| | 10.4% | | | | | | | | | | | | 12.3% |
| \$ | 0.51 | | 0.02 | | 0.04 | | (0.02) | | 0.06 | | 0.10 | \$ | 0.61 |

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Non-GAAP Reconciliation: FY 2013

DENTSPLY INTERNATIONAL INC.
CONSOLIDATED STATEMENTS OF INCOME

GAAP
TWELVE MONTHS ENDED

NON-GAAP
TWELVE MONTHS ENDED

| NET SALES NET SALES-without precious metals |
|--|
| GROSS PROFIT % OF NET SALES-without precious metals |
| SG&A EXPENSES % OF NET SALES-without precious metals |
| RESTRUCTURING AND OTHER COSTS |
| INCOME FROM OPERATIONS % OF NET SALES-without precious metals |
| NET INTEREST AND OTHER EXPENSE |
| PRE-TAX INCOME |
| INCOME TAXES |
| EQUITY EARNINGS (LOSS) OF UNCONSOLIDATED AFFILIATES |
| LESS: NET INCOME/(LOSS) ATTRIBUTABLE TO THE NON-CONTROLLING INTERESTS |
| NET INCOME ATTRIBUTABLE TO DENTSPLY INTERNATIONAL % OF NET SALES-without precious metals |

EARNINGS PER SHARE - DILUTED

| December 31, 2013 | | Acquisition Related Activities | Cr | Restructuring, Credit Risks & Other Costs | | Income Tax Related Adjustments | | Amortization on purchased intangible assets | | Total Non-GAAP Adjustments | | December 31, 2013 | |
|----------------------|------------------------|--------------------------------------|------|---|----|--------------------------------------|----|---|----|-------------------------------|----|------------------------|--|
| \$ | 2,950,770 2,771,728 | \$ - - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 2,950,770 2,771,728 | |
| | 1,577,412 56.9% | 2,630 |) | - | | - | | 11,762 | | 14,392 | | 1,591,804 57.4% | |
| | 1,144,890 41.3% | (6,148 | 3) | (1,283) | | - | | (34,459) | | (41,890) | | 1,103,000 39.8% | |
| | 13,356 | - | | (13,356) | | - | | - | | (13,356) | | - | |
| | 419,166 15.1% | 8,778 | 3 | 14,639 | | - | | 46,221 | | 69,638 | | 488,804 17.6% | |
| | 49,831 | - | | (3,232) | | - | | - | | (3,232) | | 46,599 | |
| | 369,335 | 8,778 | 3 | 17,871 | | - | | 46,221 | | 72,870 | | 442,205 | |
| | 52,150 | 2,888 | 3 | 5,823 | | 21,054 | | 13,912 | | 43,677 | | 95,827 | |
| | 976 | - | | (1,188) | | - | | - | | (1,188) | | (212) | |
| | 4,969 | - | | - | | - | | - | | - | | 4,969 | |
| | | | | | | | | | | | | | |
| \$ | 313,192 | \$ 5,890 |) \$ | 10,860 | \$ | (21,054) | \$ | 32,309 | \$ | 28,005 | \$ | 341,197 | |
| | 11.3% | | | | | | | | | | | 12.3% | |
| \$ | 2.16 | \$ 0.04 | \$ | 0.08 | \$ | (0.15) | \$ | 0.22 | | 0.19 | \$ | 2.35 | |

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Non-GAAP Reconciliation: Q4 2012

DENTSPLY INTERNATIONAL INC.
CONSOLIDATED STATEMENTS OF INCOME

GAAP
THREE MONTHS ENDED

NON-GAAP
THREE MONTHS ENDED

| NET SALES NET SALES-without precious metals |
|--|
| GROSS PROFIT % OF NET SALES-without precious metals |
| SG&A EXPENSES % OF NET SALES-without precious metals |
| RESTRUCTURING AND OTHER COSTS |
| INCOME FROM OPERATIONS % OF NET SALES-without precious metals |
| NET INTEREST AND OTHER EXPENSE |
| PRE-TAX INCOME |
| INCOME TAXES |
| EQUITY EARNINGS (LOSS) OF UNCONSOLIDATED AFFILIATES |
| LESS: NET INCOME/(LOSS) ATTRIBUTABLE TO THE NON-CONTROLLING INTERESTS |
| NET INCOME ATTRIBUTABLE TO DENTSPLY INTERNATIONAL % OF NET SALES-without precious metals |
| EARNINGS PER SHARE - DILUTED |

| December 31, 2012 | | Acquisition Related Activities | | Restructuring, Ortho Continuity & Other Costs | Income Tax Related Adjustments | | Amortization of purchased intangible assets | | Total Non-GAAP Adjustments | | December 31, 2012 | |
|----------------------|--------------------|--------------------------------------|-----|---|--------------------------------------|----------|---|--------------|-------------------------------|----|----------------------|--|
| \$ | 753,288 703,473 | \$ | - | \$ - - | \$ | - | \$ - - | \$ | - | \$ | 753,288 703,473 | |
| | 392,053 55.7% | | 5 | - | | - | 4,23 | ı | 4,236 | | 396,289 56.3% | |
| | 287,992 40.9% | (3,614) | | - | - | | (8,157) | | (11,771) | | 276,221 39.3% | |
| | 6,854 | - | | - (6,854) | | - | - | | (6,854) | | - | |
| | 97,207 13.8% | 3, | 619 | 6,854 | | - | 12,388 | 3 | 22,861 | | 120,068 17.1% | |
| | 11,088 | | - | 43 | | - | - | | 43 | | 11,131 | |
| | 86,119 | 3, | 619 | 6,811 | | - | 12,388 | 3 | 22,818 | | 108,937 | |
| | (39,630) | ! | 950 | 2,448 | | 58,817 | 3,922 | 2 | 66,137 | | 26,507 | |
| | 2,178 | | - | (2,323) | | - | - | | (2,323) | | (145) | |
| | 1,127 | | | - | | (200) | - | | (200) | | 927 | |
| \$ | 126,800 | \$ 2, | 669 | \$ 2,040 | \$ | (58,617) | \$ 8,466 | \$ \$ | (45,442) | \$ | 81,358 | |
| | 18.0% | | | | | | | | | | 11.6% | |
| \$ | 0.88 | \$ (| .02 | \$ 0.01 | \$ | (0.41) | \$ 0.06 | \$ | (0.32) | \$ | 0.56 | |

MASPIX

Non-GAAP Reconciliation: FY 2012

GAAP
TWELVE MONTHS ENDED

NON-GAAP
TWELVE MONTHS ENDED

| | December 31, 2012 | Acquisition Related Activities | Restructuring, Ortho Continuity & Other Costs | Income Tax Related Adjustments | Amortization on purchased intangible assets | Total Non-GAAP Adjustments | December 31, 2012 |
|---|---------------------------|--------------------------------------|---|--------------------------------------|---|-------------------------------|---------------------------|
| NET SALES NET SALES-without precious metals | \$ 2,928,429 2,714,698 | \$ - - | \$ - - | \$ - - | \$ - - | \$ - - | \$ 2,928,429 2,714,698 |
| GROSS PROFIT % OF NET SALES-without precious metals | 1,556,387 57.3% | 47 | 23 | - | 16,175 | 16,245 | 1,572,632 57.9% |
| SG&A EXPENSES % OF NET SALES-without precious metals | 1,148,731 42.3% | (14,152) | (2,248) | - | (33,570) | (49,970) | 1,098,761 40.5% |
| RESTRUCTURING AND OTHER COSTS | 25,717 | 35 | (25,752) | - | - | (25,717) | - |
| INCOME FROM OPERATIONS % OF NET SALES-without precious metals | 381,939 14.1% | 14,164 | 28,023 | - | 49,745 | 91,932 | 473,871 17.5% |
| NET INTEREST AND OTHER EXPENSE | 51,260 | - | 272 | - | - | 272 | 51,532 |
| PRE-TAX INCOME | 330,679 | 14,164 | 27,751 | - | 49,745 | 91,660 | 422,339 |
| INCOME TAXES | 8,920 | 4,865 | 8,792 | 60,192 | 16,133 | 89,982 | 98,902 |
| EQUITY EARNINGS (LOSS) OF UNCONSOLIDATED AFFILIATES | (3,270) | - | 3,117 | - | - | 3,117 | (153) |
| LESS: NET INCOME/(LOSS) ATTRIBUTABLE TO THE NON-CONTROLLING INTERESTS | 4,276 | - | - | (200) | - | (200) | 4,076 |
| NET INCOME ATTRIBUTABLE TO DENTSPLY INTERNATIONAL | \$ 314,213 | \$ 9,299 | \$ 22,076 | \$ (59,992) | \$ 33,612 | \$ 4,995 | \$ 319,208 |
| % OF NET SALES-without precious metals | 11.6% | | φ 22,076 | φ (39,992) | φ 33,012 | φ 4,995 | 11.8% |
| EARNINGS PER SHARE - DILUTED | \$ 2.18 | \$ 0.07 | \$ 0.15 | \$ (0.41) | \$ 0.23 | 0.04 | \$ 2.22 |